



Subject:	City Growth & Regeneration Committee Plan 2025/26 (6-Month Update)
Date:	5 November 2025
Reporting Officer:	Damien Martin, Strategic Director of Place and Economy
Contact Officer:	Jamie Uprichard, Business Research and Development Manager

Restricted Reports	
Is this report restricted?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Please indicate the description, as listed in Schedule 6, of the exempt information by virtue of which the council has deemed this report restricted.	
Insert number <input type="text"/>	
<ol style="list-style-type: none">1. Information relating to any individual2. Information likely to reveal the identity of an individual3. Information relating to the financial or business affairs of any particular person (including the council holding that information)4. Information in connection with any labour relations matter5. Information in relation to which a claim to legal professional privilege could be maintained6. Information showing that the council proposes to (a) to give a notice imposing restrictions on a person; or (b) to make an order or direction7. Information on any action in relation to the prevention, investigation or prosecution of crime	
If Yes, when will the report become unrestricted?	
After Committee Decision	<input type="checkbox"/>
After Council Decision	<input type="checkbox"/>
Sometime in the future	<input type="checkbox"/>
Never	<input type="checkbox"/>

Call-in
Is the decision eligible for Call-in? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>

1.0	Purpose of Report or Summary of Main Issues
1.1	This paper provides a mid-year progress update on the key actions and Key Performance Indicators contained in the 2025-26 City Growth and Regeneration (CG&R) Committee Plan, as agreed by this Committee at its meeting on the 4th June 2025 .

2.0	Recommendations						
	<p>The Committee is asked to:</p> <ul style="list-style-type: none"> note the content of the mid-year report and progress against the agreed actions and Key Performance Indicators (KPIs) within the 2025-26 CG&R Committee Plan. 						
3.0	Main Report						
3.1	<p>The 2025-26 CG&R Committee Plan was developed in the context of the Council's Corporate Plan 2025-28, annual Delivery Plan 2025-26 and the refreshed Belfast Agenda 2024-28. In addition, the Plan responds to feedback from the committee workshop on 27th March 2025, where Members requested that consideration be given to measuring progress and reporting performance with the addition of annual targets for agreed KPIs. In summary, the Plan includes 96 actions for 23 strategic priorities that make a contribute to the Our Economy and Our Place themes set out in our Corporate Plan. The success of our delivery is also measured by 27 KPIs with corresponding targets.</p>						
3.2	<p>While the Committee receives regular updates on progress with the delivery of specific programmes and initiatives this report provides a summary overview at the mid-year point. Appendix 1 outlines progress of each of the in-year deliverables over the six month period, 01 April – 30 September 2025. It should be noted that many of the commitments will continue to be delivered over the course of the year and the Committee will be kept informed of progress. Furthermore, due to the monitoring mechanisms in place and subsequent measurement methods, some KPIs will only receive an update position at year-end. Progress has been assessed using the following RAG status:</p> <table border="1"> <tr> <td>R</td><td>Action not progressing as planned and at risk of actually being delivered. KPI target unlikely to be achieved (greater than 5% tolerance).</td></tr> <tr> <td>A</td><td>Action partially achieved or at risk of not being delivered / change required. KPI target unlikely to be achieved (generally within 5% tolerance)</td></tr> <tr> <td>G</td><td>Action progressing as planned. KPI target on track to be achieved.</td></tr> </table>	R	Action not progressing as planned and at risk of actually being delivered. KPI target unlikely to be achieved (greater than 5% tolerance).	A	Action partially achieved or at risk of not being delivered / change required. KPI target unlikely to be achieved (generally within 5% tolerance)	G	Action progressing as planned. KPI target on track to be achieved.
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G	Action progressing as planned. KPI target on track to be achieved.						
3.3	<p>The charts below highlight a summary position of progress at the mid-year stage, where the majority of actions (64%) are progressing as planned and KPI targets (52%) are on track to be delivered.</p>						

	<div><div><div>Actions</div><div><div><div>Green</div><div>61</div><div>(64%)</div></div><div><div>Amber</div><div>32</div><div>(34%)</div></div><div><div>Red</div><div>2</div><div>(2%)</div></div></div></div></div> <div><div>Key Performance Indicators</div><div><div><div>Green</div><div>15</div><div>(52%)</div></div><div><div>Amber</div><div>11</div><div>(38%)</div></div><div><div>Red</div><div>3</div><div>(10%)</div></div></div></div>
3.4	<div><div><div>Financial and Resource Implications</div><div>There are no financial or resource implications associated with this report.</div></div></div>
3.5	<div><div><div>Equality or Good Relations Implications / Rural Needs Assessment</div><div>Strategies, programmes and actions within the Committee Plan are developed and delivered in consultation with the Council’s Equality & Diversity Unit and are subject to appropriate equality screening and rural needs assessment.</div></div></div>
4.0	<div><div><div>Appendices – Documents Attached</div></div></div>
	<div><div><div>Appendix 1 - CGR Committee Plan 2024-25 – Mid-Year Performance report</div></div></div>